

	Name of project	Brief Description of Project	Fit with Corporate Priorities	Reliance on external funding	Known Risks	Contribution to Efficiency Programme	Funding Requirement						Category			
							2007/8 £	2008/9 £	2009/10 £	2010/11 £	2011/12 £	2012/13 £		Later £	Total £	
REGENERATION																
1	Tees Barrage	2008/09 monies would represent Middlesbrough Council's contribution towards the upgrade of the Tees Barrage White Water Course.	Promoting economic vitality of Middlesbrough.	Funding package made up of £2.45m Single Programme, £500k Sport England, £350k British Waterways and £36k from Stockton and £5k from Commissions North.				36,000	-	-				-	36,000	Essential
2	Riverside Park Enterprise Centre	New enterprise centre development at Riverside Park - Single Programme approval expected 18/12/2008. Feasibility works required.	Promoting economic vitality of Middlesbrough.	Single programme funding of £1m to be secured. Private sector funding of £4.5m to be secured	Assembly of funding package including the development of suitable private sector investment partnerships.	Allow the Council to rationalise and modernise its Enterprise Centre provision.	-	50,000	50,000	250,000				-	350,000	Invest to Save
3	Enterprise Centres	Enterprise centres require on-going refurbishment to maintain quality of provision suitable for business user needs. Bid includes prioritised package of items across five centres.	Promoting economic vitality of Middlesbrough	No external funding involved.	No significant risks to delivery of prioritised activities.	Will ensure centres remain fit for purpose.		20,000	20,000	30,000				-	70,000	Invest to save
4	Regeneration land acquisition budget	Capital funds set aside to facilitate strategic acquisition of land and assets to meet regeneration service aims and priorities	Serves to physically regenerate the town's run-down sites and buildings.	No external funding involved.	None	Acquisitions approved would have to add benefit to regeneration schemes and meet council priorities. Strategic procurement is expected to reduce site assembly costs.		40,000	40,000	40,000	40,000	40,000	40,000		200,000	Invest to save
5	Green Blue Heart	Funding to be applied to Green Blue Heart projects(SMI). Feasibility work is ongoing at present.	Regenerating Middlesbrough to make it a better place to live and work and promoting the economic vitality of Middlesbrough.	Monies will be matched against Single Programme funding of £800k & £2m in 2009/2010 and 2010/2011 respectively. External Funding not yet confirmed	Projects to be worked up over the next 15 months following the completion of the ongoing feasibility study				60,000	100,000					160,000	Desirable
6	Culture Development fund	A fund to generate matched funding to develop the cultural and heritage projects across Middlesbrough	Regenerating Middlesbrough to make it a better place to live and work	Monies will be matched against external grants							400,000				400,000	Desirable
7	Middlesbrough Theatre	Refurbishment and major extension of foyer	Regenerating Middlesbrough to make it a better place to live and work	No external funding involved.		May encourage more custom generated income. Currently, R&M costs are high.			250,000	250,000					500,000	Desirable
8	Improvements to Linthorpe Road Central	Improvements to Linthorpe Central and University Square	Regenerating Middlesbrough to make it a better place to live and work	Single Programme funding of £3.6m to be confirmed in Autumn. Private sector funding of £4.065M University of Teeside funding to be determined- currently £11.45M. MC £700k and European £500k	Unclear on ONE's commitment on project. University of Teeside funding to be determined.		-	10,000	100,000	290,000	300,000				700,000	Desirable

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9	Community Centres	Significant repairs targeted to improved service provision across the Community Centre portfolio	Community engagement/involvement in regeneration	Contributions from centre management committees, amounts to be confirmed	No significant risks to delivery of prioritised activities.	Will ensure centres remain fit for purpose.	-	30,000	50,000	-			-	80,000	Alternative Funding
10	Big Screen	Funding required for £50k for installation costs. Revenue impact is approx £18-20k pa for 2008/9, 2009/10 & 2010/11. The screen will remain for four years after which the authority can purchase at a peppercorn sum.	Regenerating Middlesbrough to make it a better place to live and work and promoting the economic vitality of Middlesbrough.	No external funding currently identified or needed for Big Screen itself. However, money likely to be levered for associated Events.	Timescale: Planning/technical/consultation requirements for installation by 24th August (Beijing Olympics). Costs estimated but not absolute.			50,000					-	50,000	Alternative Funding
11	Housing Renewal	Funding contribution towards the Councils housing renewal programme	Regenerating Middlesbrough to make it a better place to live and work and promoting the economic vitality of Middlesbrough.	Compliments Central government funding allocations				1,574,000						1,574,000	Alternative Funding
Regeneration Total							-	1,810,000	570,000	960,000	340,000	440,000	-	4,120,000	
ENVIRONMENT															
1	Cemetery Infrastructure Improvements	Cremator must upgrade to fulfil new emissions standards or close. An extension to the Crematorium car park is needed to address Health and safety issues together with an extension to cemetery paths.	Transforming local environment and social care.	None, apart from potential funding from CAMEO scheme (£10k-£20k p.a.)	Closure if not upgraded.	£100k p.a. income (after operational costs) from April 2008 can be used to offset full cost of partial upgrade of £1.56m.	-	-	-	200,000	360,000			560,000	Essential
2	North Ormesby Cemetery Wall	Significant damage to existing which requires urgent reinstated as boundary and leaves open access	Transforming our local environment	None	Failure to repair wall will mean further deterioration and increased open access			140,000	-	-				140,000	Essential
4	The Avenue Reconstruction	Reconstruction of road. The road requires significant repair works to avoid potential future urgent works. To do this from existing budgets would use up a full years planned maintenance budget.	Meet Local Transport needs	None				512,000						512,000	Essential
5	Transporter Bridge replacement motors and controls	To replace the motors and controls which are reaching the end of their useful life.	Meet Local Transport needs	None		Reduction in operational failure. Increased resilience. Income targets met.			300,000					300,000	Invest to Save
6	Renewable Energy Demonstration Schemes	Local micro generation schemes (e.g. small wind turbines and solar panels) to demonstrate and promote the use of renewable energy generation locally	Transforming local environment and regeneration.	None	None	Invest to save opportunities will create efficiencies and savings in future, e.g. savings in energy costs (typical payback 10 years)		30,000	30,000					60,000	Invest to save

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7	Centre Square Improvements	Commissioning issues that have become apparent now that Square has been used, such as need for irrigation system and grass reinforcement to area in front of main stage to improve grass quality	Transforming our local environment.	None				100,000						100,000	Desirable	
8	Allotments infrastructure	Small programme to arrest deterioration and make improvements to the infrastructure condition of allotment sites.	Transforming our local environment. Executive report of 17/1/07 on Allotments Strategy including Scrutiny Panel request for £50k bid to be made to the Capital Programme.	None				15,000	15,000	15,000	15,000	15,000		75,000	Desirable	
9	Clairville Car Park	Poor state of repair means increased Health and Safety risk and revenue implications in Medium term	Health and Safety. Venues of regional importance.	None	Potential health and safety risks and pressure on revenue budgets			100,000						100,000	Desirable	
10	Tees Valley Metro	Contribution to Tees Valley Metro Project (current capital cost £142m). 10% "local" contribution does not just mean local authority. Amount required unknown but will need to meet through other sources.	Meeting local transport needs more efficiently.	Depends on DfT approval and funding	Not obtaining DfT funding					500,000	500,000	500,000		1,500,000	Alternative Funding	
11	Grass Verge Replacement	Programme of works to replace damaged grass verges.	Transport and transforming local environment.	None				100,000	100,000	100,000	100,000	100,000		500,000	Alternative Funding	
12	Residents Parking Scheme - University	Extension of residents parking scheme to University area	Meeting local transport needs more efficiently.	none				70,000						70,000	Alternative Funding	
Environment Total							-	1,067,000	445,000	815,000	975,000	615,000	-	3,917,000		
CF&L																
1	DDA Improvements	Work required following up on DDA surveys	Supports ECM outcomes - Stay Safe	Some funding provided by DCSF for schools but insufficient to tackle backlog across CFL property portfolio		Improve accessibility of buildings and sites.		-	60,000	60,000	60,000	60,000	60,000	300,000	Essential	
2	Sprinkler systems Building Schools for the future	Provision of sprinkler systems across new BSF portfolio	Supporting Children and learning	No direct external funding contribution but linked to overall BSF programme	Linked to Changes in Health and safety legislation and BEST PRACTICE.						750,000	750,000		1,500,000	Essential	
3	Gleneagles Centre Refurbishment Phase 2	Phase 2 Refurbishment to include 1st floor area will complete refurbishment of centre.	Supports ECM outcomes - Stay Safe	none	Phase 1 Contact on site.	Better meet needs of parents/ carers and reduce chance of family breakdown and increased cost of alternative placements.		0	50,000					50,000	Essential	

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4	Gleneagles Centre Extension	Extension with 3 bedrooms, bathroom and quiet room.	Supports ECM outcomes - Stay Safe	PCT contribution of £235,000	Planning permission required.	Better meet needs of parents/ carers and reduce chance of family breakdown and increased cost of alternative placements.		50,000						50,000	Essential	
3	Locality Working	Integration of Childrens Services - Locality Working	Supports ECM outcomes and Regeneration	Linked to DCSF Primary Capital Programme. Possible NHS funding link.	Effective engagement with partner agencies/services	To rationalise accommodation for local service delivery; may generate capital receipts in the longer term				100,000				100,000	Desirable	
4	Business Objects migration	Upgrade of the analysis and reporting tool (Business Objects) for the LA's social care system (Swift/ICS) and the supporting ICT infrastructure.	Cuts across Social Care and CFL related priorities. Joint Scheme with Social Care	none	Failure to upgrade will mean depts cannot interrogate or report on data held in the system for local or statutory return purposes. Migration needs to be completed by June 2008	Improved management information and information sharing		100,000	50,000					150,000	Alternative Funding	
CF&L Total							-	210,000	160,000	160,000	810,000	810,000	0	2,150,000		
SOCIAL CARE																
1	St Pauls Road Redevelopment	Proposal to provide premises for a joint health and social care residential short breaks service to replace existing St Pauls Rd provision, Alternative provision required to meet CSCI building requirement minimum standards. Plans are for ground floor units which meet DDA requirements for people with complex physical and learning disabilities. Request is in addition to an existing £1.2 million capital budget. Full feasibility appraisal is to be completed prior to any commitment	Help promote health, well being, independence, inclusion and choice	none	(1) current provision does not meet CSCI minimum standards (2) current and projected increase in demand cannot be met with current service provision (3) high cost out of area placement placements will be reduced	Potential for efficiencies in increasing numbers of people cared for in local services and avoiding out of area high cost placements. Potential efficiencies from partnership provision across health and social care.		0	0	1,300,000				1,300,000	Essential	
2	Telecare	The purchase of telecare equipment to carry out the telecare strategy	Help promote health, well being, independence, inclusion and choice	none	Inability to deliver telecare strategy. Inability to maintain people at home for longer periods. Inability to reduce residential care placements. Inability to meet Government expectations (monitored by CSCI). Unable to reduce unscheduled hospital admissions.	Potential for significant efficiency savings within residential care. Potential for some reduction in home care services and savings.			100,000	100,000	100,000			300,000	Invest to Save	

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3	Lansdowne Day Ctre	Additional capital funding requirement to create a new day care facility for older people (relocation of Newport Day Centre); build a SMART house and demolish existing caretaker's flat and garages to create additional parking spaces.	Ensure we remain organisationally fit for purpose to deliver our services in the community (corporate property strategy). Physical regeneration of the former run down sites and buildings (Raising hope agenda). Service and quality of life - to have the right facilities fit for purpose, in the right place, at the right time (corporate property strategy objective 1). Promoting healthier communities and effective social care for adults (strategic plan). Help promote health, well being, independence, inclusion and choice.	none	Inability to find alternative day centre facility may delay regeneration initiative. Health and safety issues at current day centre location - people unable to pass each other in the corridor if they are using walking frames or wheelchairs.	Greater efficiencies with services on one site. Potential reduction in management costs. Reduction in annual revenue for premises lease.		148,000	0	0			148,000	Invest to Save
4	Training, Employment and Social Enterprise Centre at Stewart Park	Capital resource is required to carry out the refurbishment of the old stables/ wardens centre at Stewart Park. This will provide vital training centre provision in Middlesbrough to enable practical training land based skills and catering leading to employment and social enterprise provision for people with disabilities to gain employment. This training and employment will contribute to the Employment Strategy for People with Disabilities.	This proposal fits with Council priorities within the Employment Strategy to people with disability and Action Plan, and Middlesbrough Community Plan. It will help to achieve the National Indicators and targets 146 and 150, the Middlesbrough Local Area Agreement targets by helping people with disabilities into employment and enterprise. It will also contribute to the Self Assessment Social Inclusion for people with disabilities training and working alongside young people. It also corporately fits and cross cuts priorities within 3 other departments. 1/ Environment Department by refurbishing this building it will bring the historic grade 2 listed building back into use and support the Corporate Sustainability Policy in relation to heritage. 2/ Children Families and Learning who would also use the centre for education and training purposes. 3/ Economic Development for training, employment and enterprise for people hardest to help into employment and the Council Scrutiny 2006 recommendations to help workless people into employment. 4/ Social Care priorities to achieve employment, social inclusion for	This project is a significant part of Environment Department Lottery Heritage Fund bid. However the Heritage Lottery will only be able to fund the external building, such as the roof and exterior walls and guttering, there is no funding in the bid for the essential internal refurbishment.	1/ Current basic room does not meet minimum access or DDA standards. 2/ Risk that unless some specific training and employment and social enterprise opportunities are offered to people with disabilities the numbers will remain low in Middlesbrough by National and regional comparisons 3/ Risk that Heritage Lottery for external buiding may not be successful but this would appear unlikely at this time	The contribution to Efficiency savings could be substantial as Stewart Park training and employment would be based in Middlesbrough and not as currently outsourced at high cost venues.			250,000	343,000			593,000	Desirable

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5	DFG Resources	An estimate of the additional capital resources required to maintain the improved performance demonstrated in 2007/08 has also been requested. The required resources have been estimated at £700K. If the capital resources were provided additional revenue funding of approximately £75K would be required to enable delivery. It is requested that consideration be given to top slicing capital resources to meet this revenue shortfall. Detailed workings are available and further discussion with Strategic Finance would be welcomed. Future years 2009/10 capital £555k & revenue £95k Total £ 650k est would be required for 2009/10 & 2010/11. Social care Scrutiny recommendation on this topic was to seek additional funding.	Promoting healthier communities and effective social care for adults	2008/09 DFG specified capital grant anticipated to be £750K. 2008/09 SHIP Objective 4 match funding anticipated to be £435K.	Dependent upon the receipt of the estimated external funding highlighted. Delivery of the increased capital award is subject to the appointment of additional staff and consequent need for additional revenue resources	Will prevent people from entering sheltered housing etc. by enabling them to live independently at home.		400,000	400,000	400,000	400,000	400,000		2,000,000	Desirable	
6	Business Objects migration	Upgrade of the analysis and reporting tool (Business Objects) for the LA's social care system (Swift/ICS) and the supporting ICT infrastructure.	Cuts across Social Care and CFL related priorities. Joint Scheme with Children, Families and Learning	none	Failure to upgrade will mean depts cannot interrogate or report on data held in the system for local or statutory return purposes. Migration needs to be completed by June 2008	Improved management information and information sharing		100,000	50,000	0				150,000	Alternative Funding	
7	Jontek Call Monitoring System	Using technology to capture the quantity of domiciliary care provided by contracted providers, be able to feed into SAP finance to pay for what has been received and to inform the review process so care plans and contracts reflect what is needed based on evidence.	Implementing Electronic Government Return 2006 (IEG6)	No grants or external funding available	The loss of the current system at the end of March 2008 will represent a significant step backwards in both business and culture. Great progress has been made with external providers convincing them to engage with technology and how it can improve their business and its interaction with the Council.	Potentially great, paying for what has been provided against what has been contracted for, ahead of a review, which then becomes evidence based. Reduced costs to collect and process data from care workers. Reduce costs to collect and analyse data required for visit scheduling, on-demand assessment, and service planning. Reduced cost of invoicing service users. Improved revenue collection.		100,000	30,000	30,000	30,000	30,000		220,000	Alternative Funding	
Social Care Total							-	848,000	830,000	2,173,000	430,000	430,000	0	4,711,000		
Strategic Resources																
1	Security	Security projects to buildings and property	Clean, safe environment in which people can go about their business without fear of crime or anti-social behaviour. A business friendly enterprise culture which welcomes would-be investors.	none	Increased insurance premiums. Increase in number of voids.	Limits insurance premiums. Maintains rental income. Enables maintenance budgets to go further.		-	60,000	60,000	60,000	60,000	60,000	300,000	Alternative Funding	
2	Asbestos works	Asbestos works to buildings	Safe environment. Physical regeneration of the town's run-down sites and buildings.	none	Restrict maintenance. Increased project building costs. Exposure and disruption to the public, staff and council services.			-	100,000	100,000	80,000			280,000	Alternative Funding	

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3	Town Hall	External enhancement works	Clean, safe environment in which people can go about their business without fear of crime or anti-social behaviour. Physical regeneration of the town's run down sites and buildings.	none	Degradation of building. Increased spend on reactive budget.		-	50,000	50,000	50,000				150,000	Alternative Funding
4	Listed Buildings	External improvement works to council's listed buildings	Physical regeneration of the town's run-down sites and buildings. A business friendly enterprise culture which welcomes would-be investors.	none	Duty of care on the council to maintain it's limited stock of listed buildings.			50,000	50,000	50,000				150,000	Alternative Funding
	Strategic Resources Total						-	260,000	260,000	240,000	60,000	60,000	0	880,000	
	Legal & Democratic Services														
1	Corporate ERDMS system	Implementation of a Corporate Electronic Document and Records Management System	Ensuring the Council is fit for purpose, meeting legislative requirements such as ESCR a and t- government targets, FOI & DP etc.	HBS- possibly shared funding?	Integration with current systems. Service area buy in	Improve transformational governmentIncreased workflow. Better server and physical space utilisation speeding up retrieval of documents and allows sharing of information		0	500,000					500,000	Alternative Funding
	Total of Prioritised Projects							4,195,000	2,765,000	4,348,000	2,615,000	2,355,000	-	16,278,000	